

# MANATT PROPOSAL – DRAFT FINAL REPORT 11/18/20

## IMPACT SUMMARY

### Background

For several years now, EVMS has pursued/requested increased investment support from Sentara to mirror the traditional funding model that is prevalent at most academic health centers around the country.

Very significant positive progress has been made in recent years and as a result, EVMS is very well positioned financially, academically, and clinically at present, but is still disadvantaged overall after being under-capitalized for almost 40 years.

In late 2019, EVMS developed a formal request to Sentara for funding in the amount of \$70M annually. Subsequent discussions occurred between representatives of the EVMS Board of Visitors and representatives of the Sentara Board of Directors.

In July 2020, Manatt Health (Manatt) was engaged by Reinvent Hampton Roads to identify a pathway to strengthening the regional health sciences environment through increased collaboration between Eastern Virginia Medical School (EVMS), Sentara, and Old Dominion University (ODU).

EVMS' participation in this engagement was predicated on the belief that it would be a collaborative process and include the development of a financially sustainable model for the school that was consistent with traditional academic medical center models and accompanied by a commensurate funding commitment from our hospital partner, Sentara.

On November 18, 2020, Manatt circulated its "Draft Final Report to Study Committee" (Report).

The Report proposes a model that would integrate the EVMS educational/research enterprise into ODU and the EVMS Medical Group (EVMS MG) into Sentara Medical Group (SMG), or some subset thereof, **effectively dissolving EVMS as a freestanding institution.**

A summary of the significant potential impact to EVMS is outlined below.

***On November 30, 2020, the EVMS Board of Visitors voted to withdraw from the Manatt led engagement process and pursue an alternative pathway to continued discussions with its community partners.***

### Potential Impact to EVMS:

- EVMS as an independent entity would cease to exist. The fiduciary board of EVMS, the Board of Visitors, would be dissolved.
- LCME/SACS accreditation could be in question due to undue influence exerted by a third party.
- Elimination of EVMS faculty and staff jobs at all levels of the institution would likely occur.
- EVMS Medical Group's community role as the "safety net" provider for the uninsured/underinsured patient population in Hampton Roads would be jeopardized.
- The ability of the new combined Medical Group to deliver all of the necessary educational requirements for EVMS learners would be in question.
- The alignment of EVMS MG with Sentara Medical Group may disenfranchise EVMS voluntary faculty members who are critical to our educational mission but are unaffiliated with Sentara.